







30 Years of Supportive Housing:

2021 Annual Report



In 1991, CSH was founded as a 501(c)(3) nonprofit with a revolutionary idea: connect people experiencing homelessness with affordable, safe, and accessible homes and surround them with the support they need to thrive. Since then, CSH has partnered with various funders, jurisdictions, housing developers, service providers, and policymakers to create more than 385,000 homes. This report offers highlights of our partnerships and work over the past 30 years and recaps our activities in 2021.

CSH turned 30 in 2021! This milestone allowed us to pause and reflect on the past three decades. What struck us most was how our collective progress has been built on the efforts of the extraordinary individuals and organizations who have advanced the supportive housing field.

We were thrilled to recognize 30 Champions and 30 Innovators at the 30th Anniversary Symposium and Awards Ceremony last September. These passionate, progressive pioneers and changemakers are just some of many who embrace our fundamental belief that everyone deserves a safe, quality home where they can live and thrive. This report also highlights some of our philanthropic partners who made and continue to make significant investments in our mission.

We could not be more grateful for the partnership, financial support, energy, and time so many of you have contributed to CSH now and in the past. Thank you.

But we acknowledge this milestone with muted celebration. More than 1.2 million individuals in communities across the country — urban and rural, blue and red states — are still without a home or are inappropriately housed in institutional settings. Our work is not yet done.

The COVID-19 pandemic exacerbated persistent racial, social, and economic disparities in access to affordable housing, healthcare, and well-paying jobs. Those who experience homelessness and cycle through institutionalization are disproportionately Black, Indigenous, and People of Color. Policymakers on both sides of the aisle remain unconvinced that substantial investments in affordable housing and support services for people with the lowest incomes and most vulnerable are critical for ending homelessness and advancing our collective aspirations as a nation.

True, we are not done yet, but we are making progress. In this report, you will find highlights over the past 30 years and a recap of our work in 2021.

We are proud of what we accomplished together. Again, thank you for your partnership and support.



Deborah De Santis President and CEO



Stephen Norman Chair, Board of Directors





1991-2000 – A Local Movement Becomes National

Funding from the Pew Charitable Trusts, Robert Wood Johnson Foundation, and the Ford Foundation provided seed funding for CSH to form a 501c3 nonprofit organization. CSH opened its national office in New York City with three employees led by founding president Julie Sandorf. The Rockefeller Foundation funded the CSH Next Step: Jobs initiative to integrate employment services with supportive housing.



The U.S. Department of Treasury certified CSH as a Community Development Financial Institution (CDFI), and CSH began directing capital to developers to construct new supportive housing.

CSH collaborated with three researchers from the University of Pennsylvania - Dennis P. Culhane, Stephen Metraux, and Trevor Hadley - to publish a landmark study titled "Public Service Reductions Associated with Placement of Homeless Persons with Severe Mental Illness in Supportive Housing." The study, known as the "Culhane Report," tracked nearly



4,700 people experiencing homelessness and mental illness and their engagement with public crisis systems in New York City between 1989 and 1997. The study demonstrated that the City would substantially reduce its annual public costs by providing affordable housing and support services instead of institutional care in psychiatric inpatient facilities and emergency rooms and stays in jail.

CSH launched the Los Angeles Supportive Housing Loan Fund, which provided acquisition and predevelopment loans for projects that met the requirements of the City of Los Angeles Permanent Supportive Housing Program. The Fund is still operational. CSH reached a milestone of \$100 million in loans and grants that resulted in constructing nearly 27,000 new affordable and supportive housing units.

30-YEAR TIMELINE

30 ECSH 30 Years of Supportive Housing Solutions

CSH launched the Health,
Housing, and Integrated
Services Network (HHISN)
initiative in partnership with
public and private agencies in
the San Francisco Bay Area that
provided housing, social and
health services to people with
disabilities and who formerly
experienced homelessness.

By the decade's end, CSH expanded beyond its national headquarters in New York City, and opened offices in CA, IL, CT, MN, MI, NJ, and OH. This expansion established operations across the country.

2001-2010 –
Demonstrating
the Power of
Supportive
Housing

CSH launched its Returning
Home Initiative, which
served as a starting point
to examine the intersection
of homelessness and justice
involvement and advance
initiatives to break the incarceration
homelessness cycle that is often
rooted in racism.



CSH completed a 10-year "Taking Health Care Home" initiative funded by the Robert Wood Johnson Foundation that built a pipeline of 140,000 homes for people managing chronic disabilities, substance abuse, and mental illness.

CSH achieved its goal of creating 150,000 new supportive housing units over ten years. This was accomplished in part, by embedding supportive housing in the fabric of homeless systems, We also created a "compact" where industry partners could "sign-on" to help change the nation's response and focus from temporary shelters and short-term solutions to a permanent supportive housing approach.

CSH received national recognition for organizational and financial management, including a 4-star rating - the highest designation - by Charity Navigator; AAA+3 CARS designation by the Opportunity Finance Network, an organization that rates community development financial institutions; and a Recognized Best Practice by the White House Office of Community and Faith-Based Initiatives.



The Robert Wood Johnson Foundation awarded funding to CSH to launch a pilot initiative called Keeping Families Together focused on children and families involved in the child welfare system and who experienced homelessness. Designed to prevent public systems from separating families due to merely unstable housing, the pilot became one of CSH's signature initiatives still in operation.





2011-2021 – Partners Invest in CSH to Expand our Reach

The Wells Fargo NEXT Award for Opportunity Finance awarded CSH \$2 million to establish the CSH Supportive Housing Solutions Fund; the first-ever national loan fund specifically focused on expanding supportive housing development to new geographic markets across the country. Opportunity Finance Network presented the NEXT Awards with generous



support from Wells Fargo, Prudential, the John D. and Catherine T. MacArthur Foundation, and The Kresge Foundation. The Solutions Fund has since grown to a \$100 million fund.

CSH developed and launched the Racial Disparities and Disproportionality Index (RDDI) to more accurately evaluate and standardize comparison between groups and de-center "whiteness" as the standard by which to compare people who identify as Black, Indigenous and People of Color.



CSH established its Training Center to provide guidance and instruction on best practices for supportive housing.



CSH employed nearly 170 employees, a record, and by the end of 2021, conducted work in 35 states, Puerto Rico, and the U.S. Virgin Islands.



30-YEAR TIMELINE

CSH launched Speak UP!, a year-long coaching program that empowers the voices of people who formerly experienced homelessness to reclaim their lived experience stories and advocate in front of national, state, and local policymakers, housing and service providers, and others in the field. Now in its eighth year, Speak UP! is helping more people with lived experience be active participants in designing equitable, collaborative, and practical solutions.

CSH published an interdisciplinary report titled "Housing is the Best Medicine: Supportive Housing and the Social Determinants of Health," demonstrating that housing and individual long-term health outcomes were inextricably linked.

The Corporation for National and Community
Service Social Innovation Fund awarded CSH
\$750,000 to help states and communities develop
social impact investing by creating supportive
housing through the Pay for Success model. To date,
CSH has participated in numerous Pay for Success
projects throughout the country that have helped
people experiencing cycles of homelessness and
institutionalization thrive with affordable housing
and support services. Also, the model showed that



public investment in supportive housing was equal to or substantially less than what would have been spent on crisis care and institutionalization.





CSH established a \$100 million Supportive Housing Solutions Fund as an important opportunity for foundations and government agencies to make mission-related investments in the health and vitality of their communities. Supportive housing is a platform for services that create opportunities for recovery, personal growth, and life-long success. Helping the most vulnerable community members is essential in forging strong, sustainable communities. Local contributions could be leveraged with national funds, allowing investment in communities with severe funding gaps or a lack of supportive housing. In addition to receiving loans and grants, participants receive technical assistance, advice, and counsel from CSH on developing and operating high-quality supportive housing. Loans from the Solutions Funds provide financing for the acquisition, predevelopment, and construction of projects, including supportive housing targeted to very lowincome tenants most impacted by the homelessness crisis.

Currently, the Solutions Fund is valued at \$100 million with financial contributions from these organizations or financial institutions:

- **\$3 m** CSH
- \$8.5 m Robert Wood Johnson Foundation
- * \$13.5 m Annie E. Casey Foundation, Robert Wood Johnson Foundation, and Conrad N. Hilton Foundation
- * \$75 m HSBC, Bank of America, Deutsche Bank, Morgan Stanley and **Amalgamated Bank**













The Robert Wood Johnson Foundation (RWJF) has been a critical partner for CSH since our founding in 1991. In our 30-year history, RWJF has Robert Wood Johnson Foundation provided grants, loans, and intellectual leadership to support a wide range

of CSH initiatives that benefit those cycling between homelessness and the justice system, youth, families, and individuals with complex physical and behavioral health challenges. In 2006, RWJF pledged support for our Returning Home Initiative (RHI), which examined how to include supportive housing into re-entry plans at the local, state, and federal levels for those frequently incarcerated and at risk of homelessness.

RWJF also continues to invest in our ongoing Strong Families Fund (SFF) program, a 10-year initiative designed to demonstrate and document the impact of Resident Services Coordination (RSC) on resident and property outcomes in affordable housing development and in our Keeping Families Together (KFT) model.

KFT combines affordable housing with holistic, trauma-informed services to strengthen families at the intersection of homelessness or housing stability and child welfare involvement. RWJF has also championed the Supportive Housing Solutions Fund, the first national loan fund dedicated to supportive housing.

In addition, they have also invested the critical work we do at the intersection of healthcare and housing. For example, RWJF supported CSH's Taking Health Care Home initiative, a national effort from 2002 to 2010 that brought supportive housing to people experiencing homelessness with chronic disabilities, such as HIV/AIDS, longterm substance abuse, and severe mental health diagnoses.













Since 1992, the Conrad N. Hilton Foundation (the "Hilton Foundation") has been a valuable grantor, lender, and thought partner. They have helped us advocate for innovative models such as "Moving On," which provides tenants who are able and want to move out of supportive housing with rental subsidies and assistance for a smooth transition to a new apartment. Their support has positioned us as a trusted partner to an array of stakeholders in Los Angeles and nationwide – from local housing finance agencies to banks to supportive housing providers and other nonprofits. The Hilton Foundation invests in two local

loan funds —Los Angeles Supportive Housing Loan Fund (SHLF) and the Los Angeles County Housing Innovation Fund (LACHIF)— boosting our loan offerings to Los Angeles-based supportive and affordable housing developers. The Hilton Foundation also invests in CSH's Supportive Housing Solutions Fund. With their assistance, we have expanded our work in Los Angeles and reached new populations, including older adults experiencing homelessness or housing instability and individuals cycling between homelessness and the justice system.

Moreover, the Hilton Foundation was an initial investor in the Los Angeles County Just in Reach (JIR) Program, which connected individuals experiencing homelessness, mental health and/or substance use challenges, and in custody within the county jail to supportive housing. JIR was the region's first program to be funded through a "Pay for Success" financial model, which uses up-front private funding to ensure the most favorable outcomes for individuals and communities, reduce the financial risk to government funders, and maximize public resources. CSH served as the intermediary for JIR.

The Hilton Foundation was also an early supporter of Speak Up!, one of the most successful trauma-informed advocacy programs for people with lived experience of homelessness in the United States, launched in Los Angeles in 2013.









Oak Foundation has provided CSH with multiple grants to advance supportive housing in communities across the country for 24 years. In their pursuit to embrace quality housing interventions, Oak Foundation has helped sustain several CSH initiatives designed to focus on preventing homelessness by funding proven solutions that uplift the economic and social well-being of marginalized youth,

adults, and families. Oak Foundation backing gives CSH the flexibility and skill to respond to the emerging need in the field.

For example, during the COVID-19 pandemic, CSH leveraged a grant from Oak Foundation to establish a multi-channel repository of emerging best practices and build out publically available materials to aid supportive housing providers in supporting their tenants, staff, and communities.

Oak Foundation's support enables CSH to strengthen our infrastructure, staffing, and resources, build internal capacity around crucial issues, and advance our strategic goals by developing the Thrive Framework and the Race Equity Framework.



Since 1991, the Melville Charitable Trust (the "Trust") has aided CSH in promoting supportive housing as a successful, evidence-based model in Connecticut and Charitable Trust across the country. The Trust was an early supporter of CSH's Social Innovation Fund (SIF), which allowed CSH to test innovative models that integrate housing

with health services. The goal was to improve the health conditions of frequent vulnerable users of crisis systems while lowering public costs. The Trust has also provided CSH with resources to explore housing options to expand stable and healthy housing for youth and help them transition into a permanent home and towards a better future. Their support enabled us to ensure the successful implementation of the U.S. Department of Housing and Urban Development's (HUD) Family Unification Program and Family Self Sufficiency 50 site Demonstration (the "FUP-FSS" Demonstration).

The Trust is currently providing ongoing support for the Connecticut Race Equity Collaborative, which educates and engages agencies, community, and policy stakeholders to drive legislative priorities and policy changes that will benefit the Black, Indigenous, and People of Color (BIPOC) community. Under this grant from the Trust, CSH is working to address racial equity and transform the supportive housing sector in Connecticut.



HIGHLIGHTS FROM THE YEAR

2021 – A Relentless Focus on Expanding Supportive Housing and Centering Race Equity

CSH was part of the core team for Chicago's participation in the Housing and Urban Development (HUD) Racial Equity Demonstration. The team identified system disparities through local data and tested racially equitable assessment questions and related Coordinated Entry processes. In partnership with Black, Indigenous/Native, and People of Color, including people with lived experience, eight Continuum of Care groups nationwide identified system disparities through local data and agreed-upon focus areas and engaged in a rapid iteration improvement project to test racially equitable assessment questions and related Coordinated Entry processes.



CSH marked its 30th Anniversary with a virtual Symposium and awards ceremony that honored 60 individuals or organizations who demonstrated innovation, leadership, and accomplishment in the supportive housing field and set the stage for the work to come.

CSH and the Oregon Department of Human Services (ODHS) announced the results of a statewide analysis that examined the need and pipeline for housing and services for youth experiencing or at risk of experiencing homelessness. Unique in the study was a comprehensive effort to recruit and engage youth across the state with lived experience of homelessness to inform and design housing and services programs that may receive state funding.



HIGHLIGHTS FROM THE YEAR

CSH launched another cohort of the Ohio "Opening New Doors Institute" made possible by the generous support of the Ohio Housing Finance Agency, Ohio Department of Mental Health and Addiction Services, and Ohio Capital Corporation for Housing. The Institute assisted new or experienced development teams with building winning project proposals that expand the capacity for supportive housing in Ohio.

Maine Governor Janet Mills signed legislation establishing the CSH FUSE collaborative. The collaborative will develop a plan to provide stable housing and community services to 200 people who are homeless or at risk of homelessness and have no choice but to use high-cost services because of the lack of coordination across public systems.



CSH paved the way for developing supportive housing dedicated to youth in Connecticut by providing several forms of financial, policy, and technical assistance to fund three projects: Promise House, WYSH House, and Careways. The new apartment buildings are part of a Connecticut Department of Housing (DoH) initiative to curb youth homelessness. A Connecticut Coalition to End Homelessness report from the 2018 Youth Outreach and Count estimated that more than 5,000 youth under the age of 25 reported being homeless or unstably housed in Connecticut in January 2020.

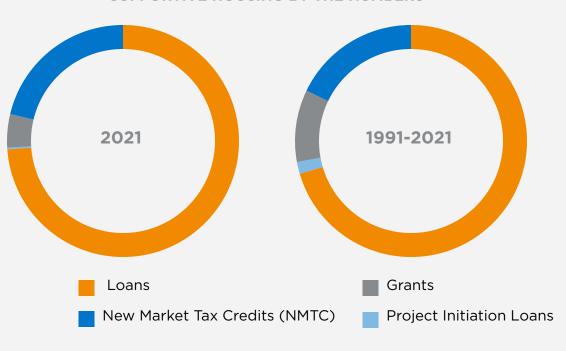
CSH revealed, "Bending the Arc Toward Equity: The CSH Race Equity
Framework and Journey Toward Transformative Organizational Change" as
part of our work towards becoming an anti-racist organization. The Framework
was developed by CSH staff and board of directors and explained how
CSH plans to operationalize racial equity from within and provide practical
approaches to organizations and practitioners seeking to center race equity to
end homelessness and advance housing solutions grounded in equity.



In 2021, CSH provided more than \$204 million in 82 loans or grants.

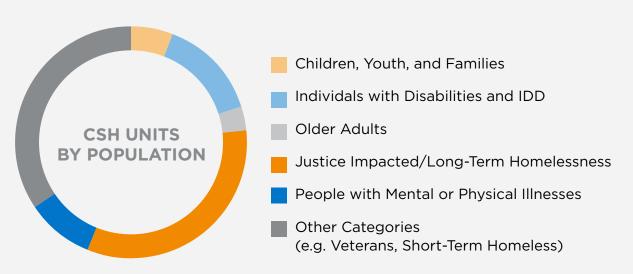
Since 1991, CSH has provided nearly \$1.5 billion in 4,648 loans and grants.

SUPPORTIVE HOUSING BY THE NUMBERS



Our lending and community investment work in 2021 created 1,789 construction jobs and 441 permanent jobs.

Our lending, community investment, and technical assistance work in 2021 generated 6,633 new affordable or supportive housing units.



The CSH Speak UP! program hosted a virtual ceremony to mark the culmination of more than a year of advocacy training for people who formerly experienced homelessness. In its eighth year, the Speak UP! program is supported by the Conrad N. Hilton Foundation, United Way of Greater Los Angeles, Downtown Women's Center, the John and Marilyn Wells Family Foundation, and SVP Los Angeles. The advocates shared poignant stories of overcoming enormously difficult odds to finding stable housing and how the yearlong training transformed their lives. Meet some members from the 2021 Speak UP! cohort.



Michelle Fennell

"Homelessness is a serious problem, especially when you have children. It made me so depressed not being able to support myself and my kids or take care of my responsibilities. I felt so small and disappointed in myself. In 2017, after 3 long years, I was able to get housing. When I opened the door to my apartment, I fell to my knees and I kissed the floor!"



Antonio "Tony" Moreno

"I am a man, I am a father, I am a husband and a hard worker and there are many people out there like me – Let's not judge, everyone, deserves the right to be housed; it's a human right."



Jon Christian

"I found talents I either forgot or didn't know I had. I found a voice, it's mine and in writing my story, I've found a healing and a comfort that I've never known. That someone like me can come from (where my mind was) to being here right now and telling you that the unmistakable truth is that I love my life now, this is a minor miracle."



Lindsay

"I like who I am now, sometimes when fear or depression does creeps in, and I don't feel that I have the strength to go on, I always muster the strength because of my dog. It may sound crazy but, who else would take care of my cranky, antisocial best friend, if I weren't around?"





Breaking Ground in Brownsville, Brooklyn

CSH provide a predevelopment loan of \$500,000 to Breaking Ground for a new supportive and affordable housing development project for 125 units of supportive and affordable housing in Brownsville, Brooklyn. CSH provided a. The homes called "Edwin's Place" were constructed in collaboration with **Breaking** Ground and the African American Planning Commission, Inc.

Center for Urban Community Services (CUCS) in Harlem cut the ribbon to open a new resident facility that provided 116 homes and onsite support services. The facility is housing low-income individuals and families, and individuals and families previously experiencing homelessness, including those with complex psychiatric and medical needs. CSH provided CUCS more than \$6.7 million in New York City Acquisition Funds (NYCAF) and other pre-development funding.



Center for Urban Community Services (CUCS) in Harlem



Beginning construction in the Melrose North section of the Bronx. New York

CSH partnered with the **Services for the** UnderServed and Bronx Pro Group to provide the pre-development lending for the construction of a supportive housing residential complex located in the Melrose North section of the Bronx, New York. This project will serve a broad spectrum of people in the Bronx who need affordable housing and lifeenhancing supportive services. Of the 171 units slated for development, 103 units will be set aside as supportive housing units.



CSH provided a \$5.5 million acquisition and predevelopment loan with BlueHub Capital to LA Family Housing's Sherman Way project. The project will provide more than 60 supportive housing units for individuals experiencing homelessness and chronic homelessness in Reseda, California. In addition, the City of Los Angeles Housing Department supports the project through their Housing Innovation Challenge. Designed by LA-based Abode Communities, the project will feature three levels of factory-manufactured studio housing units and 2,575 square feet dedicated to on-site supportive services.



LA Family Housing's Sherman Way project



Haven Homes in Plainfield, Indiana

RealAmerica Companies, Sheltering Wings, and Cummins Behavioral Health opened **Haven Homes** in Plainfield, Indiana, and earned the **CSH Quality Endorsement**. CSH worked with the organizations through the CSH Supportive Housing Institute and our technical assistance.

Chrysalis Center Real Estate Corporation (CCREC) opened **Clover Gardens**, a new workforce housing development located in an historic neighborhood in Hartford, Connecticut. CSH provided a \$1,885,000 loan for acquisition and predevelopment costs related to acquiring six sites, including existing buildings and two vacant parcels for recreation and parking. The development features 32 units of affordable housing reserved for essential workers like teachers, police officers, firefighters, and others who are integral to a community, yet cannot afford to live in the communities they serve.



"Clover Gardens," in Hartford, Connecticut







Vanowen Apartments located in Los Angeles

CSH partnered with the **Los Angeles Housing Department** to provide a \$500,000 predevelopment loan to Daylight Community Development and Decro Corporation to construct the **Vanowen Apartments** located in Los Angeles. Also, CSH was an originating lender for the Enterprise Community Partners New Generation Fund that issued a \$2,945,000 acquisition loan for the project. Construction is expected to be completed by the end of 2022 and will create 49 supportive and affordable housing units.



Housing Visions in Syracuse, NY

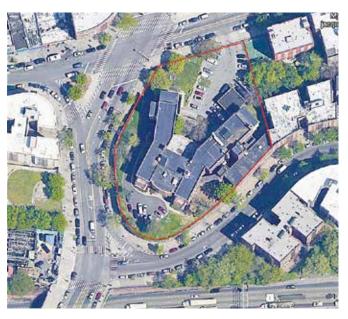
CSH awarded **Housing Visions** with a \$100,000 Project Initiation Loan in 2017, followed by a \$1,047,000 million unsecured pre-development loan in 2018 to build scattered-site housing in Syracuse, New York. In 2021, one of the residences called Winston Gaskin Homes held a ribbon-cutting ceremony that is now housing survivors of domestic abuse, with units customized for people with vision or hearing losses.





Groundbreaking at the Depot Community Apartments in Hayward, California

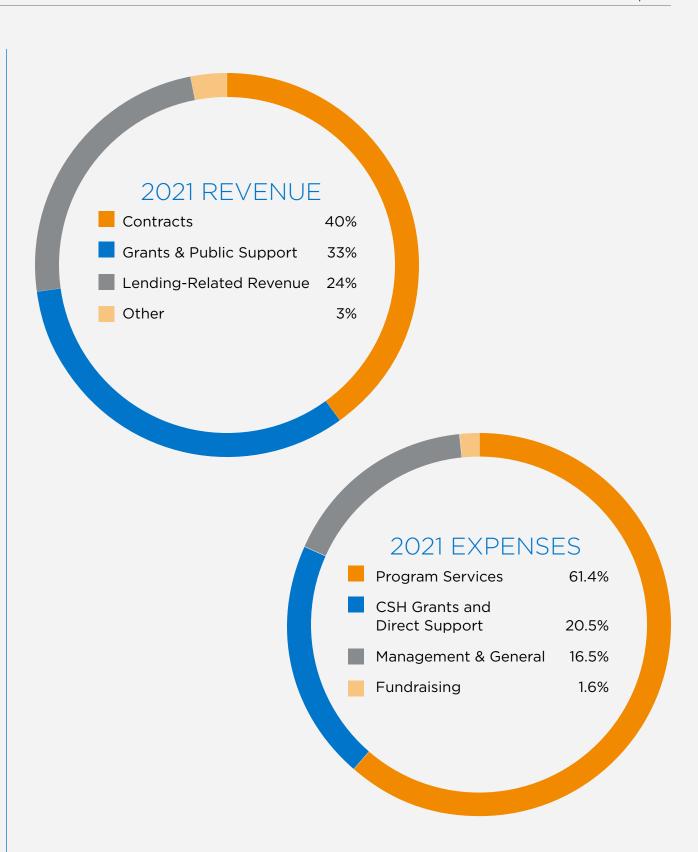
CSH was on hand to break the ground for the **Depot Community Apartments** in Hayward, California to be operated by Allied Housing and Adobe Services. In collaboration with Capital Impact and the Bay's Future Fund, CSH provided \$7.2 million in a pre-development and acquisition loan to build 125 affordable apartments. Those eligible for housing will be for households earning 20 – 60% of the area median income (AMI), with almost half of the units reserved for individuals experiencing homelessness.



Starhill in Morris Heights

CSH provided a \$1,000,000 predevelopment loan to Bronx Pro **Group**, LLC, a mission-based, for-profit supportive housing developer, who is partnering with Services for the **UndersServed**, a non-profit supportive housing service provider, to redevelop the Starhill property located in the Morris Heights neighborhood of The Bronx, New York. CSH provided the loan in partnership with BlueHub Capital. We are proud to support this 571-unit, two-phase supportive and affordable housing development project targeting individuals and families impacted by substance use or mental illness.





If you would like a copy of the 2021 Audited Financial Report and additional information, visit www.csh.org/financials or send a request to fund.development@csh.org.



CSH thanks these individuals and companies for their generous support of our mission to advance supportive housing, end chronic homelessness, and center race equity.*

CHAMPIONS

All Chicago Making Homelessness

History

Amalgamated Bank Jennifer-Leigh Anderson Annie E. Casey Foundation

Luke Attardi

Lakshmi Balachandran

Bank of America Charitable

Foundation Bay's Future Fund Ariel Beliak Emily Bender

Block/Leavitt Fund at the Seattle

Foundation Kate Bockholt Taryn Boland Bright Funds Jeffrey I. Brodsky

California Community Foundation

Capital One

CareSource Management Group Carl and Eloise Pohlad Family

Foundation Nicole Carr

Casey Family Programs

Cedars Sinai City of Boise City of Kansas City

City of/Chicago, Department of Family

and Support Services

Michael Coe Maurice Coleman

Connecticut Department of Housing Connecticut Department of Mental Health & Addiction Services Connecticut Health Foundation

Conrad N. Hilton Foundation Timothy Craig

Jesse Dean and Evan Elisseou Denver/ City and County of

Destination Home Deutsche Bank Rachel Dinner RR Donnelley Pete Earley Dorothy Edwards Marjorie Ellenbogen Donald Falk Destiny Flesher

Florida Housing Finance Corporation Franklin County Office of Justice

Policy and Programs

Kara Freed

Fresno County Behavioral Health

Ashley Gaddy

Garcia Family Foundation

John Garger Kevin J. Gessner Give Lively Foundation Joella Glaude Benjamin Goetsch Dame Grant

Carol Gray Kevin Gschwend Nichole Guerra Adam Handwerker

Harry and Jeanette Weinberg

Foundation Casey Hedge

Henry and Marilyn Taub Foundation

Brent M. Holl Sarah Honey

Housing Authority of Clackamas

County

Illinois Housing Development

Authority

Indiana Department of Health Indiana Family & Social Services

Administration

Indiana Housing and Community

Development Authority Samie Irvine (Spiral Financial)

Erika Jackson JIR PFS, LLC

John and Marilyn Wells Family

Foundation Brittnie Johnson

Joint Office of Homeless Services

Masiel Jordan

JP Morgan Chase Bank Kentucky Housing Corporation

Donna Kennedy Lisa Kern

King County Housing Authority

Katie Kitchin Roland Lamb Ray Lay

Kimberly Lynch and Scott Layne

Hoko Le Erika Lee S Lee

Steven Leifman Malinda Lewis Nathan Lichti

Los Angeles Housing and Community

Investment Department

Qahir Madhany

Maine Housing Authority Madeline Malatestinic

Margaret A Cargill Philanthropies Margaret Clark Morgan Foundation

Jennifer Marsh

May and Stanley Smith Charitable

Trust

Richard McDonald Nancy McGraw McGregor Fund April Mellott

Melville Charitable Trust

Meyer Memorial Trust

Michigan State Housing Development

Authority

Deanna Minus-Vincent

Michel Mitri Maygen Moore Paula Morabito Matthew Morton

New Hampshire Charitable Foundation

New Jersey Pandemic Relief Fund

Aisha Nickens

NYC Family Funders Collaborative

Stephen Norman Michelle H. Norris Oak Foundation Ranga Ocholi James O'Connell

Ohio Capital Corporation for Housing

Ohio Department of Mental Health and Addiction Services

Ohio Housing Finance Agency
Opportunity Finance Network

Orange County Community Resources

Oregon Department of Human

Services

Partners for H.O.M.E. Janet Perez Lori Phillips-Steele Polk Bros. Foundation Arnold Potosky Carolyn Powell PrimeWest Health

Cathy Primm

Pritzker Family Foundation

Maria Puglisi

Ralph M. Parsons Foundation Sarah-Jo Ramadan (Spiral Financial)

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^{*} CSH made every effort to ensure the accuracy of this list. Please contact fund.development@csh.org to inform us of errors.





Michael Sioson John Sperling St. Paul & Minnesota Foundation State of Illinois Department of Human Services State of New Jersey, Department of Community Affairs State of Oregon Office of Housing and Community Services The Benevity Community Impact Fund The Chicago Community Trust The Coalition for Homelessness Intervention and Prevention The McKnight Foundation The National Academy for State Health Policy Third Sector New England Tarneshia Thompson Laura Tillman TisBest Philanthropy Trinity Church Wall Street U.S. Department of Health and Human Services U.S. Department of Housing and Urban Development U.S. Department of Treasury United Way of Anchorage United Way of Greater Los Angeles van Ameringen Foundation, Inc. Linda Ventola Virgin Islands Housing Authority Adam Walker Washington County Washington State Department of Commerce Washington State Health Care Authority Douglas Weill Weingart Foundation Wells Fargo Foundation Nancy G. Whitney Cannon Williams Lesteria Williams Wisconsin Housing and Economic **Development Authority** Jany Xu

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Hamilton County Health Share of Oregon Housing Authority of the City and County of Denver **Human Resource Development** Council Jewish Board of Family and Children's Services, Inc. John D. and Catherine T. MacArthur Foundation Lake Health District Missoula, City of Montana Healthcare Foundation Montgomery County Department of Health and Human Services Nevada Governor's Office of **Economic Development** New Jersey Department of Children and Families Nonprofit Finance Fund Opening Doors Fairfield County Raleigh/Wake Partnership to End and **Prevent Homelessness** Regional Task Force on Homelessness Texas State Affordable Housing Corporation The Fan Fox and Leslie R. Samuels Foundation Vitalyst Health Foundation Washtenaw County Community and **Economic Development**

Greater Minnesota Housing Fund

ADVOCATES

Brilliant Corners

Bring California Home

Abode Services Adult & Child Health

California Community Foundation Campion Foundation Care Advisors Circle of Service Foundation City of Phoenix IDA Cleveland Housing Network Coalition for the Homeless of Houston and Harris County, Inc Colorado Department of Local Affairs Community Health Improvement **Partners** ConAm Management Corporation Cook County Health Federal Reserve Bank of Philadelphia Gorman & Company Greater Cincinnati Behavioral Health Harris Family Foundation Homelessness Policy Research Institute Homes for Good Horizon House Housing Authority of the County of Butte **HSBC Bank USA IFF**

American Institutes for Research

Arizona Community Foundation

Illinois Chapter of the American Academy of Pediatrics Illinois Public Health Institute Integrated Services for Behavioral Health Kern County Lee County Human and Veteran Services Life Link Training Institute Los Angeles Homelessness Services Authority Massachusetts Housing and Shelter Alliance Mental Health America of Southwestern PA Metropolitan Nashville-Davidson County MHP Salud Michigan Coalition Against Homelessness Michigan Public Health Institute Missouri Housing Development Commission National Health Care for The Homeless Council New Hampshire Endowment for Health Nord Family Foundation North Dakota Department of Human Services Orange County Housing Finance Trust Parker Foundation Partners in Care Foundation People's United Community Foundation **PNC Foundation** Project HOME Public Health Institute San Diego Housing Federation Santander Bank Foundation Social Justice Partners Los Angeles St. James Healthcare St. Peter's Health Foundation Supportive Housing Provider Association (SHPA) The MUFG Foundation The National Academy for State Health Policy United Way of Greater Kansas City United Way of Massachusetts Bay and Merrimack Valley UnitedHealth Group University of Texas Health Science Center at San Antonio US Bank Valley of the Sun United Way Vermont Housing & Conservation Board Virginia G. Piper Charitable Trust Virginia Housing Alliance

Vital Research

Warren Village

YWCA of Great Falls

Welcome House Northern Kentucky



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Judge Steven Leifman

Qahir Madhany

DeAnna Minus-Vincent

Paula Morabito, CPA

Matthew Morton

Michelle Norris

Dr. Jim O'Connell

The following board of directors completed their board service.
CSH gratefully acknowledges their extraordinary contributions and leadership in the service of our mission:

Maurice Coleman

Pete Earley

Sherry Seiwert

Senior Leadership[†]

Deborah De Santis President and CEO

Liz Drapa

VP Consulting & Field Operations

Edith Gimm

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Debbie Thiele

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Katrina Van Valkenburgh

Managing Director, Central Region

*As of June 30, 2022

[†]As of June 30, 2022











National Headquarters CSH 61 Broadway, Suite 2300 New York, NY 10006 csh.org



